# Middle Child Syndrome

Essentials for Mid-level Giving Programs

June, 20, 2019

MISF Development Seminar/Webinar

## What's the plan?

- What is mid-level giving?
- Who are my mid-level donors?
- Let's look at some sample programs.
- Key steps to develop or maintain a mid-level program.
- Why does mid-level giving matter?



## Tremendous capacity – 10x their current gift



\$1,000 gift
\$10,000 capacity

McKee & Rovner, 2014

## Pipeline for major gifts



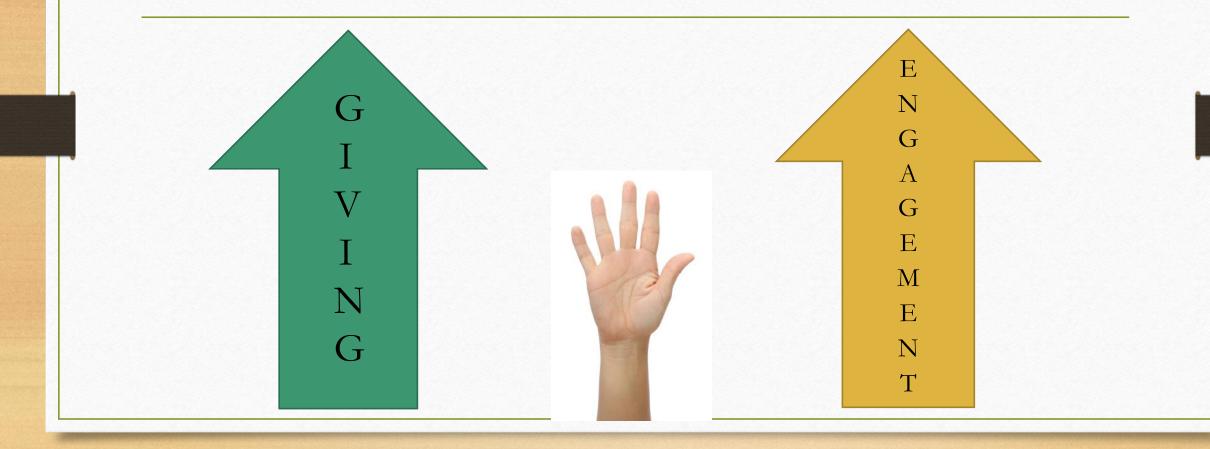
Increased Giving

Continued support and increased engagement

Major gift officer portfolio

Perry & Schreifels, 2014

#### Self-identification



## Who are my mid-level donors?

- They are typically your most loyal supporters
- They give because they believe they are making a difference
  - They will leave if they are not shown the impact of their support
- Every organization has mid-level donors
  - Organization size does not matter
  - Donor file size does not matter

## Pareto Principle: The 80-20 Rule

Your Donor File



Triner, 2016

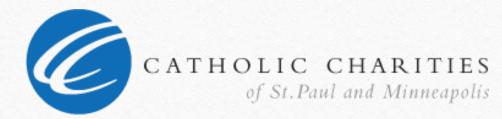
#### Case Studies













- Program started in 2003
- # of mid-level donors: 2,500
- Gift range: \$1,000 \$2,499
- Staff: 6 part time associates working from home with 350 donors each
- Strategies:
  - 12-13 mail pieces each year
  - Personalized thank you within 2 days of giving a gift
  - Handwritten notes and messages throughout the year
  - Invitations to U.S. operations events



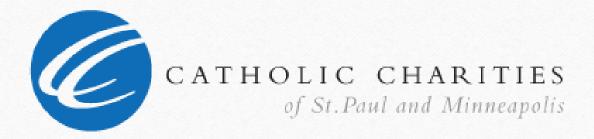
- Program started in 2012
- # of mid-level donors: 4,000
- Gift range: \$1,000 \$4,999
- Staff: 2 staff each with 30 "top tier" donors and 2,000 unranked donors
- Strategies:
  - Meet face-to-face with top 30 donors
  - Personalized thank you.
  - Invitations to special events and quarterly webinars
  - Special focus on International Women's Day



- Program started in 2005
- # of mid-level donors: 4,100
- Gift range: \$1,000 \$4,999
- Staff: 1 full time staff person managing the entire portfolio
- Strategies:
  - Segmentation of the group
  - Personalized thank you's and messages
  - Regular impact updates no ask included



- Program started in 2013
- # of mid-level donors: 600
- Gift range: \$250 \$1,499
- Staff: 1 staff person manages this group
- Strategies:
  - Special acknowledgement in annual report
  - Mid-level branding logo, letterhead, lapel pin
  - Face-to-face meetings when possible
  - Special mid-level events each year



- Program started in 2014
- # of mid-level donors: 800
- Gift range: \$1,000 \$2,499
- Staff: 2 staff people managing portfolios of 400 each
- Strategies:
  - Personalized stewardship throughout the year
  - Timely, personalized thank you's → handwritten
  - Invitations to site tours and CEO lunches
  - Donor surveys

# Keys to develop and maintain a mid-level giving program



## 1. Gather your data

- Determine the criteria for your midlevel and stick to it:
  - Appropriate dollar range
  - Years of giving
  - Engagement
- Number of donors → be realistic
- Keep your portfolio static so you can compare year over year



#### 2. Treat mid-level donors as a distinct segment

- Treating mid-level donors as their own distinct group allows you to:
  - Personalize communication
  - Ask for specific gift amounts
  - Engage donors in meaningful ways tours, lunch 'n' learn events, CEO meet and greets, etc...
  - Allow them to grow in their own time
  - Learn more about their philanthropic goals



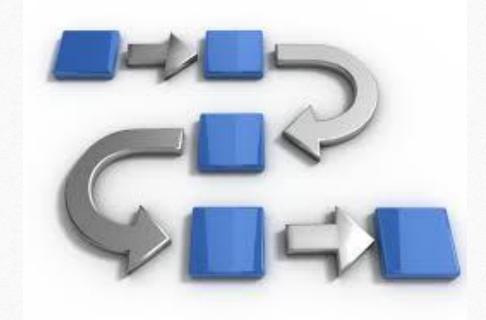
## 3. Staff your mid-level strategy

- Make your mid-level a priority and hold someone on staff accountable
- Provide your staff with collateral to be successful
  - Client stories
  - News clippings
  - Event invitations
  - Organization updates
  - High quality stationery/mailing budget



## 4. Organize the workflow

- Create donors tiers:
  - Top 30 donors should be treated as major gift donors
  - Segment according to giving levels, age, program interest, etc...
    - Segmentation allows for efficiency and personalization
- Create measurable metrics:
  - Number of donor contacts
  - Fundraising goals



## 5. Immediate and High Quality Thank You

- Develop a system for thanking promptly
- Make a phone call
- SEND A HANDWRITTEN CARD
- Be genuine



## 6. Provide Exceptional Stewardship

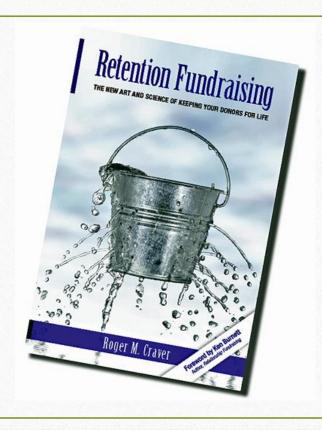
- Make a personal touch to your donors at least every other month
  - Show the impact of their support
  - Send a news or client story
  - Invite them to an event or site tour
  - Write to simply say thank you
  - Surprise and delight (Tom Ahern)



So...

Why do I need to start or maintain my mid-level giving program?

## Retain your donors



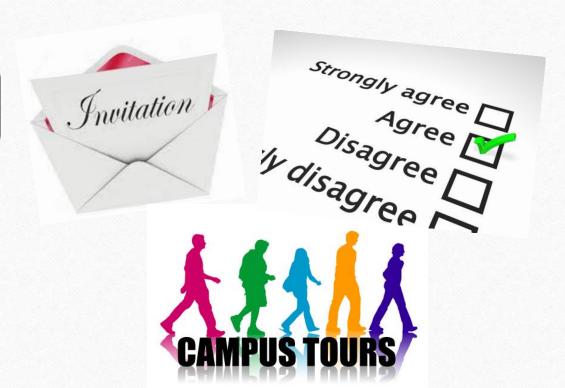
- Save money
- Bring donors closer to your mission → partners
- Give them the very best donor journey

## Raise more money for your mission



- Invite your mid-level donor to give more
- Provide a quick, quality thank you
- Show them the impact of their gift
- Invite them to engage
- Watch philanthropy grow

## Engage your donors



- Let them know you care
- Make them feel essential to your success
- Show impact in person
- Ask for advice and feedback

## Invest in your future financial security



- Diversify your funding stream
- Create a pipeline of major and planned giving donors
- Learn from your donors to make your processes better

#### Resources for more information

- Veritus Group Jeff Schreifels and Richard Perry
- Pareto Fundraising Sean Triner
- The Agitator Roger Craver and Tom Belford
- Sea Change Strategies Alia McKee and Mark Rovner

## Questions?

Hayley B. Mueller, M.A.

612-204-8505

Hayley.Mueller@cctwincities.org